Verdict



Dec 2016 / Jan 2017 Vol. 2016, No. 6



DON'T MISS:

Pg. 6

President's Letter

Pg. 15

Planning for Success in 2017 – Tips to Ensure Success Next Year Pg. 17

Partners in Business, Not Just Business Partners



TABLE OF CONTENTS

EVENTS

- 5 Calendar of Events
- 11 ALA**MN** Member Holiday Social
- 11 Fall Social Recap
- 12 Community Service Cook for Kids

MEMBERS

- 3 2016 2017 ALA**MN** Officers & Directors
- 4 2016 2017 ALA**MN** Committees & SIGs
- 9 Member Announcements
- 9 Shining Star
- 13 Committee and SIG Reports

COLUMNS

- 6 President's Letter
- 15 Planning for Success in 2017 Tips to Ensure Success Next Year
- 17 Partners in Business, Not Just Business Partners

MORE INSIDE

- 8 2016 ALA**MN** Business Partner Sponsors
- 20 Advertisers in this Issue

THE VERDICT STAFF

Editor

Gretchen Luessenheide Daniels & Kibort PLLC 763.235.2093 gluessenheide@danielskibortlaw.com

Advertising

Kimberly (Kim) A. Ess Nilan Johnson Lewis PA 612.305.7619 kess@nilanjohnson.com

Letters to the Editor

Letters to the Editor of *The Verdict* are welcome and can be e-mailed to <u>gluessenheide@danielskibortlaw.com</u>. In your letter, please include your name, firm name, mailing address, daytime phone number, and e-mail address. Letters that do not contain full contact information cannot be published. Letters typically run 150 words or less and may be edited. Your letter may be on any topic. You will be contacted before your letter is published. Thank you.



2016 - 2017 ALAMN OFFICERS & DIRECTORS

OFFICERS



PRESIDENT
Sarah Didrikson
Nilan Johnson Lewis PA
612.305.7614
sdidrikson@nilanjohnson.com



PRESIDENT-ELECT
Sarah Evenson, JD, MBA
Barnes & Thornburg LLP
612.367.8717
sarah.evenson@btlaw.com

DIRECTORS



ADMINISTRATIVE DIRECTOR
Laurie Greenberg, SPHR
Briggs and Morgan, P.A.
612.977.8608
lgreenberg@briggs.com



Abby Rooney, PHR, SHRM-CP Foley & Mansfield 612.216.0369 arooney@foleymansfield.com



Theresa G. Stewart, PHR Felhaber Larson 612.373.8450 tstewart@felhaber.com



PAST PRESIDENT
Katherine M. Hubbard
Madigan Dahl & Harlan P.A.
612.604.2585
hubbard@mdh-law.com





Philip Rush
Moss & Barnett
612.877.5402
phil.rush@lawmoss.com

ALAMN has adopted ALA's Mission Statement

To improve the quality of management in legal services organizations; promote and enhance the competence and professionalism of legal administrators and all members of the management team; and represent professional legal management and managers to the legal community and to the community at large.



2016 - 2017 ALAMN COMMITTEES & SIGS

ALAMN **COMMITTEES** serve as liaisons between membership and the respective director, representing the ALA**MN** Board of Directors.

BUSINESS PARTNER AND CONFERENCE

David Astramecki 612.347.9189 <u>dastramecki@meagher.com</u>
Tracey Grill 612.333.8844 tgrill@gustafsongluek.com

COMMUNICATIONS

Shannon Bonnett 612.305.7615 <u>sbonnett@nilanjohnson.com</u>

COMMUNITY SERVICE

Cheryl Nelson, CLM 612.349.0806 <u>cnelson@robinskaplan.com</u>
Norma Thayer 612.341.0400 norma.thayer@zimmreed.com

COMPENSATION & BENEFITS SURVEY

Jodi Schmidt 612.632.3321 jodi.schmidt@gpmlaw.com
Tammy Warren 612.492.7120 twarren@fredlaw.com

DIVERSITY & INCLUSION

Curtis Okerson 612.492.7552 <u>cokerson@fredlaw.com</u>

EDUCATIONAL PROGRAM

Rebecca Vaughn 612.349.6969 <u>rvaughn@anthonyostlund.com</u> Neil Simmons 612.337.9200 <u>nsimmons@kennedy-graven.com</u>

HUMAN RESOURCES

Kelly Thaemert 952.746.2170 <u>kthaemert@hjlawfirm.com</u>
Kim Hansen 612.977.8554 <u>khansen@briggs.com</u>

LARGE FIRM

Tracey 612.371.5211 <u>tskjeveland@</u>

Skjeveland, CLM <u>merchantgould.com</u>

MEMBERSHIP DEVELOPMENT

Deb O'Connor 651.332.8315 <u>deb@aj-law.com</u>

NOMINATING

Katherine Hubbard 612.604.2592 <u>hubbard@mdh-law.com</u>

SMALL & MEDIUM FIRM

Jessica Gerhardson 952.885.1294 jgerhardson@mmblawfirm.com Kim Pepera 651.351.2129 kpepera@eckberglammers.com **ALAMN SPECIAL INTEREST GROUPS (SIGs)** are educational forums specific to functional specialty. Special Interest Group (SIG) meeting attendees need not be ALA**MN** members.

FACILITIES MANAGEMENT

Michelle Brauch 612.492.7589 mbrauch@fredlaw.com

Kelly Thaemert 952.746.2170 kthaemert@hilawfirm.com

FINANCIAL MANAGEMENT

Bob Jackson 612.607.7248 <u>rjackson@oppenheimer.com</u>
Julie Zierden 612.216.0321 <u>jzierden@foleymansfield.com</u>

INTELLECTUAL PROPERTY

Val Studer612.573.2008vstuder@dbclaw.comSusan Sutton612.349.5764sutton@ptslaw.com

LEGAL PROJECT & KNOWLEDGE MANAGEMENT, PRICING AND PROCESS IMPROVEMENT

Bree Johnson 612.335.7101 <u>bree.johnson@</u>

stinsonleonard.com

Adam Barvels 612.349.8500 <u>abarvels@robinskaplan.com</u>

ST. CLOUD

Ann Entenmann 320.656.3538 <u>aentenmann@rinkenoonan.com</u>

SYSTEMS & TECHNOLOGY

Craig Wilson 612.604.6455 <u>cwilson@winthrop.com</u>





ALAMN CALENDAR OF EVENTS

DECEMBER 2016

SU	МО	TU	WE	TH	FR	SA
27	28	29	30	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

*PLEASE NOTE:

SPECIAL INTEREST GROUP (SIG) attendees need not be ALAMN members

JANUARY 2017

SU	МО	TU	WE	TH	FR	SA
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4

DECEMBER

ALA Webinar: Cyber Liability Insurance - What you Need to Know 2:00 p.m.

Location: Best & Flanagan

Avenues for Homeless Youth Blessing Bags

11:30 a.m. Location: Robins Kaplan

Large Firm Administrators Meeting

Location: Foley & Mansfield

Diversity and Inclusion Committee Meeting

8:30 a.m.

Location: Fredrikson & Byron

ALAMN Holiday Social

4:30 p.m.

Location: Ling & Louie's

- 14 St. Cloud SIG Meeting 12:00 p.m.
- **Facilities SIG Meeting**

12:00 p.m. Location: TBD

20 Membership Development Committee 4:00 p.m.

Location: Anderson, Helgen, Davis & Cefalu

21 ALA Webinar: Outsourcing: Choosing the Right Company 2:00 p.m.

Location: Best & Flanagan

28 Communications Committee Meeting 12:00 p.m.

Location: TBD

JANUARY

10 ALAMN General Meeting 11:30 a.m.

Location: Fredrikson & Byron

17 Membership Development Committee Meeting

4:00 p.m.

Location: Anderson, Helgen, Davis & Cefalu

20 CLM Study Group

11:30 a.m. - 1:00 p.m. Location: Merchant and Gould

26 Diversity and Inclusion Committee Meeting

8:30 a.m.

Location: Fredrikson & Byron



FROM THE PRESIDENT OF ALAMN

By Sarah Didrikson, ALAMN President

I hope that everyone had a wonderful Thanksgiving and had an opportunity to spend time with family or friends. As we begin the last month of 2016 I am reminded how important it is to reflect on ways we can more intentionally express a sense of gratefulness to those with whom we interact. Showing gratitude to others is something that we should be mindful of throughout all aspects of our personal and professional lives.

Debbie Foster at the ALA Fall Conference shared that she is intentional with showing appreciation by having a box of cards at her desk that she uses to send a card every week to someone to demonstrate her appreciation to that person. Other ideas include buying five-dollar gift cards to handout to show your appreciation, provide a way for others at your organization to share appreciation or check-out some ideas on Pinterest on creative ways to show appreciation. The bottom line is that showing appreciation should not be limited to once a year and should be personal for that individual.

I challenge you to examine ways that you show appreciation for others in your professional and person life. I guarantee that you will also be blessed in the process.

A person who feels appreciated will always do more than what is expected.

Our chapter could not run as smoothly as it does without the many volunteers who serve in various capacities. I want to personally thank each person for volunteering on a committee or serving as a leader in the chapter.

Thank you for the many hours you have given to the organization!

Abby Rooney Adam Barvels Ann Entenmann Becky Vaughn Bob Jackson Bree Johnson Catherine Gorr Cheryl Nelson Cheryl Thompson Chong Lee Craig Wilson Curtis Okerson Darlene Downs David Astramecki Dawn Costa Deb O'Connor Ellen Drasin Gloria Oanes Greta Larson Gretchen Luessenheide Jennifer Lind-Sadow

Gretchen Luessenh
Jennifer Lind-Sadov
Jessica Diede
Jessica Gerhardson
Jessica Johnson
Jim Schroeder
Jodi Schmidt
Julie Zierden
Karen Davis
Karen Deneen
Kathy Hubbard
Kelly Thaemert

Kim Ess Kim Hansen Kim Pepera Laurie Greenberg Mariel Piilola Mary Laschansky Michele Brauch **Neil Simmons** Norma Thayer Pam Gerads Pat Stender Patti Ploehn Philip Rush Robert Karau Ryan Helmer Sarah Evenson Shannon Bonnett Sheila Johnson Susan Sutton Tammy Warren Terese Reiner Terri Stewart Theresa Stewart Tracey Grill Tracey Skjeveland Tracy Smith Val Studer Vicki Meyer Wendy Cornelius

ALA WEBINARS*

Crucial education – 24/7



ON DEMAND • ON TOPIC • ON YOUR SCHEDULE

Gain essential education on:

- Increasing profitability
- Decreasing inefficiencies
- Advancing professional development



SUBSCRIBE TODAY! alanet.org/webinars



2016 ALAMN BUSINESS PARTNER SPONSORS



Marco, Inc.



Alerus Financial
Associated Private Client Services

Emergent Networks
Staples Advantage



Fluid Interiors
Henricksen
Innovative Office Solutions
Loffler Companies Inc.

Ricoh USA U.S. Bank Wells Fargo



ABA Retirement Funds Program Advanced Imaging Solutions ARC Document Solutions Aramark Refreshments Beacon Hill Staffing - Legal Berry Coffee

Bertelson One Source
BigHand
BMO Harris Bank
Bremer Bank
CBIZ Benefits & Insurance Services, Inc.
CBRE

Coffee Mill, Inc.
Coordinated Business Systems, Ltd.
Consolidated Communications
Cushman & Wakefield/NorthMarq

DTI Global Element Technologies

FRSecure Gardner Builders Greiner Construction

Hays Companies Integreon Intereum

IST Management Services Legal Data Management & Technology, Inc.

LexisNexis

Minnesota Lawyers Mutual Insurance Company Network Medics

Northland Business Systems Inc.

Nuance Communications, Inc.

Parameters Rippe & Kingston Robert Half Legal

RSM Shred Right Sovran, Inc.

Special Counsel, Inc. Stonebridge Bank

SUCCESS Computer Consulting

Thomson Reuters

UPS

Verizon Wireless
Verus Corporation

ViaWest

Willis of Minnesota, Inc.



ADP
AVI Systems
Ahmann Martin
Carlsen Coaching & Consulting

Complete Graphics/Echelon Fine Printing Depo International Great Western Bank

Hirenomics Legal
Marsh & McLennan Agency LLC
PROSHRED Minnesota
Studio Hive Inc



ALAMN MEMBER ANNOUNCEMENTS

NEW MEMBERS

Jeffrey Downes

Legal Administrator Cousineau, Waldhauser & Kiselbach, PA

Melissa McCammon

Office Administrator Stoel Rives, LLP

Julie Steier

Manager of Facilities Operations and Asset Management Faegre Baker Daniels LLP

Tara Kolden-Gerry

Office Manager Rupp, Anderson, Squires & Waldspurger, PA

Susan Cyronek

Director of HR and Administration Peterson Habicht

Julie Munneke

Director of Facilities Briggs & Morgan, P.A.

And the next ALAMN Shining Star is... Adam Barvels

The Board is pleased to announce the selection of Adam Barvels as a Shining Star of our chapter! Adam is the Pricing Director at Robins Kaplan LLP and has been a member of ALA**MN** since 2015. Adam did not



waste any time getting involved in the chapter. He is currently serving as co-chair of the Legal Project & Knowledge Management, Pricing and Process Improvement special interest group. Adam also presented at the October Small/Medium Firm committee meeting. His presentation was entitled "Legal Project Management, Process Improvement & Knowledge Management – Where to Start?" Thank you Adam for your contributions and commitment to the success of our chapter!



Growing your business is easier when you have a dedicated team

At Wells Fargo, we take time to get to know businesses

By getting to know you and your business, our experienced business bankers can offer financing options tailored to meet your financial needs.

Visit us at a location near you or talk to a banker at 1-800-35-WELLS (1-800-359-3557).

wellsfargo.com



All credit decisions subject to credit approval. © 2014 Wells Fargo Bank, N.A. All rights reserved. Member FDIC. (1170161_11041)





Marco puts the power of top-notch technology expertise to work for the legal industry. We'll help you choose the right technology and keep it running smoothly day in and day out. Our performance-driven approach empowers you to make the most of your technology investment. That's working smarter.



Kristin Althof Technology Advisor **IT Solutions**

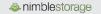


Ryan Zimmer Technology Advisor Copy & Print Solutions



taking technology further

MANAGED SERVICES • CLOUD SERVICES • BUSINESS IT SERVICES • COPIERS & PRINTERS























ALAMN MEMBER HOLIDAY SOCIAL

When: Thursday, December 8, 4:30 PM – 6:30 PM

Where: Ling & Louie's 921 Nicollet Mall, lower level

Take a break from the busy holiday season and yearend projects at our members-only ALA**MN** holiday social on Thursday, December 8. Enjoy complimentary appetizers and one drink at Ling & Louie's from 4:30 PM – 6:30 PM. There will be games (with prizes) and a drawing for a \$1,700 scholarship to the ALA Conference in Denver next year. There is no cost to attend the social, but please register at www.ala-mn.org.

FALL SOCIAL RECAP

Over 100 members and Business Partners attended the ALA**MN** 2016 Fall Social on October 13, 2016 at Jax Café. The location, food, and networking contributed to the

event's success. Sarah Hooper with Meyer & Njus, P.A. won the drawing for a \$2,000 scholarship to a 2017 ALA Conference from our 2016 Platinum Sponsor, Marco.























One easy order.

As a preferred supplier for ALAMN, Staples Advantage® offers so much more than just office supplies. Count on us for everything you need to run your business.

Contact Staples Advantage Regional Sales Director Michael Tonies at michael.tonies@staples.com to get started.



Office Products • Cleaning and Breakroom Supplies • Furniture Technology • Promotional Products • Digital Copy & Print Services



COMMUNITY SERVICES COMMITTEE - COOK FOR KIDS

On Monday, November 7, 2016, ALA**MN** members and business partners had a great time preparing and serving dinner at the Ronald McDonald House located at 818 Fulton Street near the University of Minnesota. We served a delicious meal consisting of meat loaf, baked potatoes, vegetables, salad, and rolls with an ice cream sundae bar for dessert. The families and staff were very appreciative for this home-cooked treat.

Ronald McDonald House finds and supports programs that provide a caring community for families with seriously ill children while increasing children's access to health care services.

Thank you to the following volunteers who helped:

Dan Leavitt, Loffler Companies, Inc.

Sarah Evenson, Barnes & Thornburg LLP

Vicki Meyer, Gislason & Hunter

Cheryl Nelson, Robins Kaplan LLP

Lynn Rozell, Erstad & Riemer, PA

Tracy Smith, Smith, Gendler, Shiell, Sheff, Ford & Maher

Pat Stender, Cousineau McGuire

Norma Thayer, Zimmerman Reed, LLP







Janet Tschida | 651.486.1291 | jtschida@innovativeos.com

The power of a strong partner.

Aimee Brantseg, Senior Vice President The Private Client Reserve of U.S. Bank 612.303.3106 aimee.brantseg@usbank.com

Len Sperl, Vice President Technology Finance Group 813.971.6980 len.sperl@usbank.com

usbank.com





Member FDIC.



COMMITTEES & SPECIAL INTEREST GROUPS

COMMUNITY SERVICE MEETING MINUTES

November 16, 2016 11:30-1:00 Robins Kaplan - 800 LaSalle Ave, 28th floor

Attendees: Pam Gerads, Kathy Hubbard, Sheila Johnson, Greta Larson, Cheryl Nelson, Tracy Smith, Pat Stender, Norma Thayer

1. Recap of events:

- October Fall Social limited feedback from stickers but will continue wearing them to provoke discussion at future events
- November Cook for Kids 7 volunteers, of which only 1 was a business partner. In the future, we might want to note that volunteers can come for part of the session if they can't stay for the entire event
- As part of outreach to members and business partners, committee members will identify and personally contact both groups to participate in upcoming events

2. Upcoming events:

- December 6th Blessing bags for Avenues for Homeless Youth – Greta and Kathy will ask business partners for monetary donations at their meetings tomorrow. We will also as a group email any items purchased so we don't double up on gifts for the bags
- January Sandwich Making event Cheryl will determine a date where the large conference room is available at Robins Kaplan and send out an email

3. 2017 preliminary events:

- February 22, 2017 Simpson House Tater Tot Meal
 Cheryl
- May Cookie Cart event Tracy
- June 21, 2017 Simpson House BBQ Norma
- October/November Ronald McDonald Meatloaf and Baked Potato Meal – Pat to schedule date
- TBD 3 Options for event at DAV (Disabled American Veteran) Kathy
- TBD Senior Skyway Center event, Senior Holiday Gift Tree, or monthly birthday party for seniors – Cheryl
- TBD Dress for Success Group Suiting and Mock Interviews - Greta
- TBD March of Dimes Walkathon (or other walkathon) Pam
- TBD Emergent is the new Platinum Business Partner. We will contact them on their charity of choice and highlight it a the March 7 annual conference

4. 2017 meeting schedule:

• Schedule the third Wednesday of every other month

5. Co-chair responsibilities (ALAMN leadership guide).

- Norma and Cheryl will prepare committee timelines and co-chair responsibilities that can be updated and shared as chairs change.
- 6. Next meeting is January 18, 2017 at Robins Kaplan, 800 LaSalle Ave, 28th floor

[continued on page 14]



Get the VIP treatment from ALA's VIP Partners

alanet.org/vip



COMMITTEES & SPECIAL INTEREST GROUPS - CONTINUED

continued from page 13

HR Committee

The HR Committee met on November 1 and was hosted by Tammy Warren at Fredrikson & Byron.

Denise Tataryn of Hellmuth & Johnson spoke to the group about FMLA, ADA, disability benefits and ERISA from the employee's perspective. She practices in the employment law area and represents clients regarding disability benefits and ERISA claims.

Denise reviewed the difference between FMLA and ADA. She also referenced Minnesota Statutes 62A.147/148 and 61A.092 which address COBRA coverage. Denise reminded us that Firms need to make sure that they are distributing SPD's for all ERISA plans. Also, when dealing with an ERISA claim, it is important to have all of the documentation collected and prepared during the claim process. It is just like preparing for a trial, but this should all be done before going to court.

If you are interested in joining the HR Committee please contact Kelly Thaemert or Kim Hansen.

Facilities SIG

The Facilities SIG met on October 18 at Gray Plant. They had a roundtable discussion on a variety of topics including green speakers, bottled water, client parking costs, employee parking contracts, e-certified mail, and fresh vending market options.

If you are interested in participating in the Facilities SIG, please contact Kelly Thaemert or Michele Brauch.

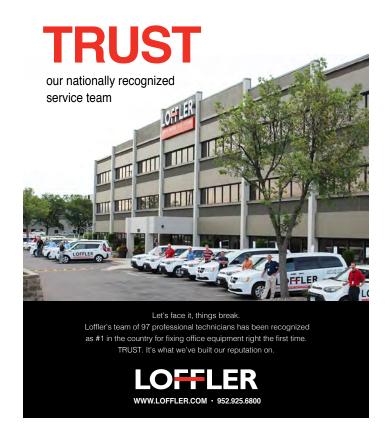
Financial SIG Group Meeting

The Financial Special Interest Group met on Thursday, November 10, at Best & Flanagan. In late September a survey was sent to the Finance SIG members requesting input on meeting frequency and format, increasing membership and participation, and providing ideas for meeting topics. The survey results were reviewed and discussed at the November meeting. Highlights are provided below:

• In 2017, meetings will be held the second Thursday in March, May, July, September, and November.

- A happy hour/social will be scheduled in April to celebrate the end of tax season.
- Suggestions for meeting topics include: inviting guest speakers to present on sales tax issues (software/maintenance, cloud computing).

The Finance Special Interest Group is in need of volunteers to host meetings in 2017 or to sponsor the April social. In addition, one of the co-chair positions is expiring in March. Anyone interested in any of these volunteer opportunities should contact Julie Zierden at jzierden@foleymansfield.com or Bob Jackson at rjackson@foxroth-schild.com.





PLANNING FOR SUCCESS IN 2017 — TIPS TO ENSURE SUCCESS NEXT YEAR

By ALL-STATE LEGAL

Now that we are in the last quarter of the calendar year, there are some key things you should be planning to close out the year strong and set you, your team, and your firm up for a successful new year.

Planning for your firm's success begins with taking stock of where your firm has been, setting and tracking goals, and aligning focus and resources. Planning for your personal success begins with clearing out the clutter, approaching each day with a plan, and maintaining focus.

3 Tips for Planning Your Firm's Success

1. Take stock

First, spend some time reviewing what materials, initiatives, and programs you have launched so far this year. Did you accomplish all that you had planned? If not, what were the barriers? Do they still exist, and how can you remove those for next year? If you did, what made that possible? Did your planned activities provide the results your firm was expecting? If not, how can you affect change next year? If so, how can you continue to achieve these results next year?

Next, take stock – literally! – of your branded materials. Make sure your materials are still an accurate representation of your brand and your firm. Are you still pleased with the quality and consistency of your brand and message? If not, rewrite, request proposals, and update those materials in time for the first of the year. If so, review usage and inventory levels and reorder now to beat the New Year rush.

Finally, review your attorney bio pages, your firm's social network pages, and the social network pages of your attorneys. Are the images, voice, and tone of each consistent with each other and your brand message? Are your attorneys using LinkedIn and Twitter in the proper form? If not, write a user guide and do some training with your attorneys to get back on track before the end of the year.

2. Set reasonable goals

Prepare for next year by create a business plan with SMART (specific, measurable, attainable, realistic, and timely) goals. Your plan should include your firm's overall goals as the touchstone by which all other goals and actions will be filtered.

When it comes to creating your goals, the "less is more" rule should apply. The more goals you have, the less likely you will be able to focus your time and resources toward each goal – hampering success.

3. Align focus and resources

Your goals will provide you with a foundation for a business plan that will outline your vision, what you want to achieve and how you plan to get there. You can use this plan to measure success, plan the tactics you will use to achieve those goals, and create milestones your team can celebrate. Your business plan should spell out the activities that will support each goal. Include a breakdown of what will be continued, halted, and introduced, along with supporting reasons behind each. Be sure to include any cost-saving and business development incentives that will support these goals.

[continued on page 16]



We provide beautiful contract furnishings for high performance legal office spaces.

Minneapolis, Minnesota 612.455.2200 henricksen.com









PLANNING FOR SUCCESS IN 2017 — TIPS TO ENSURE SUCCESS NEXT YEAR

continued from page 15

The final quarter is the best time to talk with your team about your business plan and goals for the next year. By aligning your focus and resources now, you will have a clear understanding about where you will (and won't) devote your energy.

3 Tips for Planning Your Personal Success

Once you have a clear vision from the firm for next year, you need to live up to those expectations. Making simple tweaks in your day can help you achieve personal success that will translate into a healthier, less stressed you!

1. Clean out

Literally. Clean off your desk. Clean out your cabinets, bookshelves and knick-knacks. Get rid of files and other materials that you haven't looked at in the past 12 months. Do the same with electronic files. (Be sure to keep anything that you legally need to keep, of course!) Move things around your office or work area in order to give yourself a new perspective.

2. Plan for productivity

End each day by creating the next day's "to-do" list. Put it in priority order. Be sure to put the most challenging or important task first. Once this is achieved, your other tasks will be more easily managed. You will build momentum to keep achieving productivity for the rest of the day.

Remember to give yourself a reward after you finish your most challenging task. This will keep you feeling inspired, productive, and efficient. Your reward could be as simple as a fresh cup of coffee, a quick walk, or even 5 minutes of meditation before moving on to your next task.

3. Maintain focus

One of the most effective ways to set yourself and your team up for a successful day and year is to remain focused, clear, and calm. Having the touchstone of your firm's goals helps you maintain focus on what is important. Continue to filter all your to-do's through your firm's goals and filter out what does not align with the plan.

Other ways to maintain focus throughout your days include:

Stop procrastinating

Once you begin to put off tasks, you will start to feel your energy wane and your productivity stall. This leads to a cycle of negativity, sluggishness, and ineffectiveness.

Stop multi-tasking

Research shows that we are 25% more productive when we focus on one task at a time. You will get a far better result, create less stress for yourself and feel much more empowered as a result.

Stop checking email

Constant checking of email disrupts your day more than you think. Turn off the notification sound and pop-up window to avoid being chained to email. Move your phone to a drawer or somewhere out of site to fight the urge to check notifications from social media, text messages, missed calls, and the like.

Start moving

Moving is vital to having consistent energy, which of course feeds success. Give yourself short breaks away from your desk. A quick walk around the block will give your mind a rest, reinvigorate your whole system, and allow new ideas to come in. The best ideas often come when you are away from work and the computer, so put it in your schedule and do it!

Planning for success comes down to choices. By having a business plan with attainable and measurable goals, your firm will have a touchstone by which all other choices can be filtered. By setting up your day to be productive, you will have a filter by which you can make decisions about what is and is not important to achieve that day.

16



PARTNERS IN BUSINESS, NOT JUST BUSINESS PARTNERS

By: Sarah Evenson

ALA**MN** is blessed with amazing companies that support our organization year after year. While we call them business partners, they really are our partners in business. The business partners not only provide amazing resources to help our association conduct its business, they also are here to help our members grow and improve their own businesses.

So what does it mean to be an ALAMN business partner? If we look to the basic definition of the word partner as it is "a person who takes part in an undertaking with another or others, especially in a business or company with shared risks and profits." So why do these amazing companies choose to partner with ALAMN? Erin O'Kane and Jason

Biechler from Marco stated it most simply: opportunity. Opportunity not only to meet ALA**MN** members, but also to learn about their law firms, the challenges each of us faces on a day-to-day basis, and the opportunity to be a partner on future projects when the need arises.

Understanding members' issues and the challenges we face every day allows our business partners to be amazing allies in helping our businesses. Just one connection with the right partner can have an incredible impact on your business.

[continued on page 18]









PARTNERS IN BUSINESS, NOT JUST BUSINESS PARTNERS - CONT.

continued from page 17

Marco and many other business partners report their focus is on building relationships for the long run. Attending regular socials and other networking opportunities that ALAMN provides to connect with people is invaluable. It takes time to build a trusting relationship, and when members see the same business partner year after year, they know they are in it for the long haul. There is value and trust built with every interaction both big and small.

In talking with ALA**MN** members about the value they find in working with our business partners, it is clear they, too, value the trusted relationships. One member said, "I know that if I have a problem to solve, and I go to the ALA**MN** website to find a business partner to help me, they're going to make me look like a ROCKSTAR." In my personal experience, I have had an ALA**MN** business partner drop everything to help me out of a jam and go the extra mile to support me through a difficult transition very successfully. It is those types of partners that everyone needs to be successful.

It is simple: the business partners are here to help you, not sell you! They help ALAMN provide amazing educational events like our local ALAMN conference, and also help fund multiple scholarships for our members to attend ALA conferences across the nation. Moreover, the business partners want to help you win. Because a win for you is a win for them!

So how can you help our ALAMN business sponsors? Attend business partner events, ALAMN socials and networking events, spend time in the conference exhibit hall each year, or better yet give them the opportunity to bid on an upcoming contract or project. But the most simple way to show your appreciation is to answer your phone when they call and say thank you for your support next time you see a business partner. For our business partners to continue to support us, we need to continue to support them.



Emergent Networks serves our clients as a **trusted technology** advisor by offering complete IT Strategy, Solutions and Support. We seek to understand our clients' needs, environments and industries in order to **create the right business solutions** every time.

The Emergent Networks team strives to **make IT easy and transparent** so our customers can focus on their business.



connections made simple. emergentnetworks.com / 612.213.2600



ALAMN GENERAL MEETING — MARK YOUR CALENDARS!

When: Tuesday, January 10, 11:30 a.m.

Where: Fredrikson & Byron, P.A. **Topic:** Humor in the Workplace

Speaker: C. Willi Myles "America's Everyday Comedian"

We hope you can join us! Please watch the News Blasts and Website for more information to come.

EXPECT MORE FROM YOUR FINANCIAL ADVISOR.

It's important to partner with someone who understands the challenges you face and is prepared to help you develop a strategy to keep you on track. Whether you're just starting out or getting ready to retire, Associated Bank provides a full line of personal and business financial solutions to meet your needs.

RETHINK YOUR CURRENT RELATIONSHIP.

CONTACT SCOTT FOR A COMPLIMENTARY FINANCIAL REVIEW.



Scott Ellingson | Private Banking Professional Services Team - Law Firms St. Louis Park | 952-591-2778



Associated Bank, N.A. is a Member FDIC and Associated Banc-Corp. (1/16) 8269

AssociatedBank.com 😈 🗲 You









ALA'S JOB BANK

The elite job marketplace for business of law leaders

Single source solution for legal management excellence:

- Post or browse ads and resumes
- Target the most qualified candidates
- Save time with one-stop sourcing





ADVERTISERS IN THIS ISSUE

Advertiser Page Alerus Financial 20 19 Associated Private Client Services Emergent Networks LLC 18 Fluid Interiors 17 Henricksen 15 Innovative Office Solutions 12 Loffler Companies Inc. 14 Marco Inc. 10 17 Ricoh USA Staples Advantage 11 12 U.S. Bank Wells Fargo 9

MAKING YOUR BANKING RELATIONSHIP A BANKING PARTNERSHIP.



We know money is valuable, but we believe partnerships are too.

We believe you should never feel shortchanged on service.

We believe you deserve a financial partner that's invested in you—one that's willing to earn your trust.

Find out why you should believe it, too.

Visit our new location on the skyway level of the Canadian Pacific Plaza 120 S. 6th St., Suite 200 Minneapolis, MN 55402



alerus.com :: 612.436.3519

ALERUS

BANKING :: MORTGAGE :: RETIREMENT :: WEALTH MANAGEMENT